

The University of North Dakota offers bachelor's to doctoral degrees in more than 225 fields of study, nurturing a strong core of liberal arts and sciences with special missions in life sciences, law, fine art, education, business, aerospace, unmanned flight operations, engineering, health care, and energy disciplines. UND focuses on creating world-class campus and online academic programs responsive to the needs of not only the state and its residents but also the nation. Students come from all 50 states and nearly 100 countries.

As the state's flagship institution, the University of North Dakota was founded in 1883, six years before the state itself was established. Today, it is a busy 516-acre campus with a student enrollment of over 15,000 — the state's largest — located in Grand Forks, a vibrant college town of nearly 60,000 residents.

The University is accredited by the Higher Learning Commission (HLC) and has achieved the Carnegie classification of Very High Research Activity (R1). UND is a member of the North Dakota University System (NDUS).









LEADS LEADS LEADS LEADS LEADS

AT UND, WE LEAD.

Learning

Encourage a lifelong sense of wonder by providing educational experiences essential for living intellectually curious, personally fulfilling, and socially responsible lives.

Equity

Enhance pathways to higher education and establish supportive learning structures that help all people realize their full potential. Embrace the evolving diversity of perspectives, peoples, and ideas as a core strength.

Affinity

Foster a sense of belonging and a campus culture that celebrates the unique ways we connect and contribute to UND.

Discovery

Advance research, creative activity, and scholarship through our spirit of inquiry and our desire to better understand the world around us.

Service

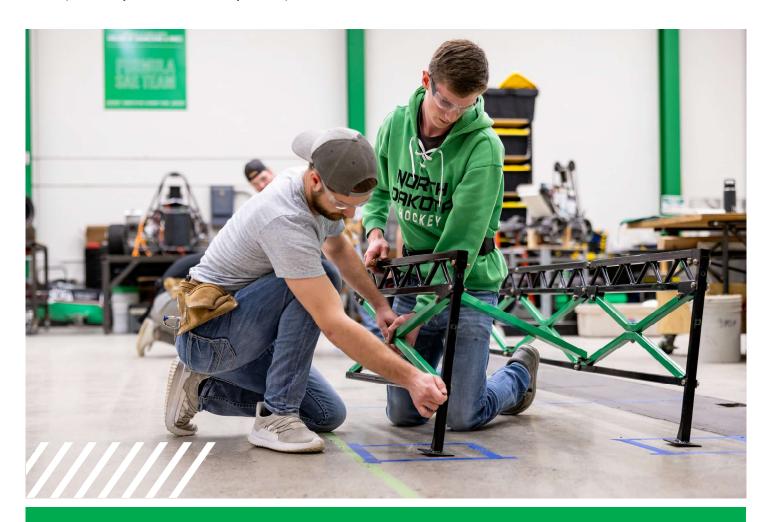
Engage in collaborations that serve the evolving needs of our people, tribal nations, the state of North Dakota, and our global community.

For full details, visit UND.edu/about/strategic-plan.



More than simple buzzwords at the University of North Dakota, they stand as the core values for our UND LEADS Strategic Plan — the road map that's central to everything we do to drive opportunity for our students and our state.

They define our ambitious vision for infinite innovation, lifelong learning, and leadership. UND is pioneering discoveries in unmanned flight, harnessing the power of big data, and changing the game in energy exploration and environmental sustainability. We're fighting the nation's raging opioid epidemic, waging war against deadly cancers, and debilitating deep-brain diseases such as Parkinson's and Alzheimer's. On campus and beyond, in all sorts of ways, we're proud to take the lead.



LEADERS IN ACTION

UND students and graduates are creating new success stories every day.

The University's first graduates — a class of six women and two men — were our first leaders in action. Most notably, Dr. Cora Smith King was the first woman to receive a medical license in the state and was a fierce advocate for women.

Today, that same resilience remains in our students, who are achieving great things every day. We know strong individuals make a stronger community. As a people we are independent thinkers, but as a community we are forever family.

And just like Smith, the storied successes of our 170,000+ alumni are a testament to our belief that results matter. We lead not by telling, but by doing.

Read and hear — in their own words — some of the success stories of our modern-day leaders in action.

UND.edu/leaders





Nation's First

institution to formally join the U.S. Space Force's University Partnership Program



highest fall-to-fall retention rate for first-time, full-time freshmen among all 11 NDUS schools since tracking began in the 1990s

\$400M+
investment in campus

renewal with limited state funds





\$150M +

received in external research awards for FY24, focused in areas of national security, human and rural health, energy, autonomous systems and computational science



\$1.48B

overall economic impact to the state and region



10+ Named as a Military-Friendly School
Years (Military-Friendly Schools.com, 2024)

World's First

doctoral program in Indigenous Health 1ST

beyond-visual-line-of-sight design for broad commercial use

Top 20

Rural Medicine Programs
(U.S. News & World Report)

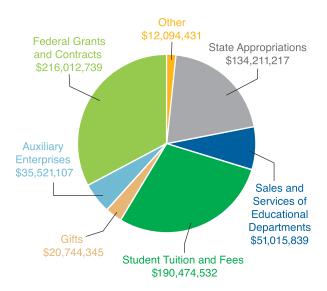
\$422.11VI total UND endowment

total UND endowmer market value 225+

online degrees, minors and certificate programs



Fiscal Year 2024 Revenues: \$680,287,489*



*FY2024 Revenues (July 1, 2023 to June 30, 2024) - Unaudited

Research

In FY2024, UND received more than \$202M in total external awards, including over \$150M in research awards. In FY2023, UND's reported research expenditures totaled \$182M. More than \$65M of those FY2023 expenditures were from federal sources, over \$12M higher than any other NDUS institution. These awards

Visit UND.edu for the most recently available facts and figures.

come from disciplines across UND but are focused in UND's Grand Challenge areas of National Security, Human & Rural Health, Energy, Autonomous Systems and Computational Science. The success of research at UND is a tribute to our faculty and staff but also reflects the strong support provided by the state through investments in National Security and the Economic Diversification Research Fund. In addition, UND researchers involve undergraduate and graduate students in their efforts on a daily basis, providing life-changing experiential learning opportunities to our students.







Students

- For fall 2024, UND posted an **overall student headcount** of 15,019 students, an increase of nearly 6% (847 students) over fall 2023. That tally represents third highest total in the University's history and marks the first time since 2013 that enrollment has surpassed 15,000 students.
- The number of new freshmen at UND for fall 2024 increased by 439 students, to 2,205. That's represents a **24.86**% **increase** over the fall 2023 new-freshmen figure of 1,766.
- UND is home to **high achieving students**, with the average incoming freshman high school GPA of 3.61. UND also had a 27.43% increase in its new freshman Presidential Scholars for fall 2024, plus 11 new National Merit scholars.
- The University's fall 2024 retention rate of first-time, full-time students also has increased to 84.02%, up from 82.96% for the previous
 year's cohort. Throughout the North Dakota University System, that's the highest such rate recorded since the system started keep track
 of that statistic in the 1990s.
- With a strong focus on health and wellness, UND's Student Wellness Center is ranked nationally as one of the best college
 recreation centers. In fact, The Princeton Review ranks UND as the Top 25 in the nation for its recreational and athletic facilities.

Research & Academics

- In 2025, the Carnegie Foundation designated the University of North Dakota as a Carnegie R1 ("very high research activity") institution, placing UND in a peer group of 187 universities, including Yale, Stanford, Harvard and the University of Minnesota.
- The Energy & Environmental Research Center (EERC) was awarded \$38 million from the U.S. Department of Energy (DOE) in 2023 for
 a carbon capture and storage project. The project aims to characterize and permit a geologic carbon dioxide storage hub in central North
 Dakota to store up to 200 million metric tons of CO2, which would contribute 10% of the 2 billion metric ton CO2 storage capacity goal of
 the DOE's CarbonSAFE Initiative Program.
- A team of researchers at the College of Education & Human Development has been awarded a National Science Foundation Discover Research K-12 Grant worth nearly \$3 million in order to provide teachers with professional learning opportunities in science and engineering education. The goal is to retain more rural teachers by helping them use new instructional approaches in the classroom instead of reverting back to old methods.
- Mechanical Engineering and Atmospheric Sciences received \$750,000 from the Office of Naval Research to study how ice crystals form in the atmosphere and how they impact hypersonic vehicles including certain missiles, military vehicles, and spacecraft reentering earth's atmosphere. Purdue University's School of Aeronautics & Astronautics will join UND researchers on this project.
- UND's **Institute of Energy Studies** was awarded more than \$1.25 million from the U.S. Department of Energy to study the feasibility of using industrial residues to capture carbon dioxide in a solid form and then using that solid in a beneficial way. UND will be assisted by Envergex LLC, a Massachusetts-based company that specializes in technology development and commercialization.
- In Sept. 2022, the College of Education & Human Development launched a new Teacher Recruitment & Retention initiative to address
 teacher shortages throughout the state and nationwide. Among other goals, it will provide support to current teachers and actively address
 underlying causes of teacher stress and dissatisfaction.
- The National Science Foundation selected a consortium of eight universities including UND in the Great Plains region to
 implement a five-year, \$14 million program to provide training to scientists and engineers using the NSF I-Corps curriculum. This
 curriculum is a proven methodology that provides immersive, entrepreneurial training for scientists and engineers with the goal of
 moving ideas to commercialization.
- In 2024, the College of Engineering & Mines was designated as a National Center of Academic Excellence in Cyber Research (CAE-R) institution through 2029. This marks the first time the University has received such a designation and comes on the heels of increased cybersecurity research projects on campus.



- UND is part of a four-year, \$17 million cold-weather research effort in collaboration with Virginia Tech the project's principal investigator
 – as well as Stonybrook University, the University of Minnesota, and the U.S. Army Corps of Engineers' Cold Regions Research and
 Engineering Lab to conduct Arctic research and develop the Defense Resiliency Platform Against Extreme Cold Weather.
- UND's Space Studies department has a new lab located at the Space Life Sciences Laboratory at NASA's Kennedy Space Center.
 The goal is to increase the number of internships available to students in this lab, thereby bringing both distance and on-campus students to the Kennedy Space Center.
- In 2024, the UND School of Aerospace Sciences was one of the very first institutions accepted into the Federal Aviation Administration's
 Enhanced Air Traffic Collegiate Training Initiative. This new program helps UND meet the nation's need for more air traffic controllers
 entering the workforce.
- UND is home to the Center for Unmanned Aircraft Systems Research, Education & Training. It's the first program of its kind in the nation.
- In fall 2022, UND was the first in the state to offer a Bachelor of Science in Esports. Housed in the College of Education & Human Development, the interdisciplinary degree includes kinesiology, public health, sports business, computer science, and communication curriculum.
- Faculty and students from aerospace, engineering, arts and sciences, nursing, and medicine do significant work in the development of payload systems and sense-and-avoid technologies, and in thinking through philosophical and protocol issues. For example, the UND **Department of Biology** incorporates UAS vehicles as a tool in wildlife management.
- Placement rates for accounting graduates from the Nistler College of Business & Public Administration seeking jobs in the field continue to be exceptional — close to 100 percent.
- · UND is the regional leader for online education, with more than 225 online degrees, minors and certificate programs.
- *U.S. News & World Report* ranks 14 of UND's online, graduate and professional programs in the **top 75 nationwide**, including in the categories of top Primary Care Medicine in Rural/Underserved Areas, Physician Assistant, Occupational Therapy, Nursing-Anesthesia, Psychology and Best Online Programs for Veterans.
- The College of Nursing & Professional Disciplines has responded to the region's shortage of professionals in the fields of nursing, nutrition, and social work by offering online and distance graduate-level programs. The College posted a **97% first-time pass rate on the most recent nursing licensing exam** (compared to a national NCLEX average of 92%).



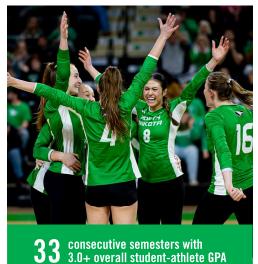


UND NOTABLE ACHIEVEMENTS





Division I National Championships in Men's Hockey, and producing 100+ NHL players



NCAA Division I Athletic Teams

Basketball (M, W)
Cross Country (M, W)
Football (M)
Golf (M, W)
Hockey (M)
Soccer (W)
Softball (W)
Tennis (M, W)
Track & Field Indoor (M, W)
Volleyball (W)
Track & Field Outdoor (M, W)



Athletics

The UND Athletics Department is an integral part of the University community, fostering school spirit, providing opportunities for student-athletes to compete at a high level, and bringing excitement and entertainment to fans.

Fighting Hawks Facilities:

- UND boasts modern and well-equipped athletic facilities to support its sports programs, including the Ralph Engelstad Arena, the Alerus Center, the Betty Engelstad Sioux Center, Albrecht Field, the Frederick "Fritz" D. Pollard Jr. Athletic Center, Choice Health & Fitness and Ray Richards Golf Course.
- The new Memorial Village, completed in 2024, provides a new space for student-athlete academic services, new offices for football, track and field, men's and women's golf, and softball, and pays tribute to the history of North Dakota Athletics through a public-private partnership.
- UND Athletics prepares to unveil the Nodak Insurance
 Company Sports Performance Center in winter of 2025. The facility will feature brand new training facilities, locker rooms, nutrition station and more!
- North Dakota Softball unveiled a brand new state-of-the art softball field. Albrecht Field. on UND's campus in fall 2024.

Fighting Hawks Highlights:

- Hockey: UND lead the nation in fan attendance for the 2023-24 season and captured it's 21st conference title and 6th Penrose Cup.
- Football: Home field advantage holds true in the Alerus Center! The Hawks hold a 23-5 record at home over the last five seasons!
- Track & Field: During the 2024-25 season, Indoor Track & Field added a new All-American in Jadyn Keeler, 5000m, and saw Kenna Curry become a 2-time All-American in the weight throw!
- Community Service: Ranked amongst the Top 5 schools in the nation for community service in five of the last six years. The 2023-24 season saw 7,436 hours of service with an economic impact of \$236,467.



Alumni

- In fall 2023, UND launched the public phase of a major capital campaign with the goal to raise \$500 million.
- Thanks to the generosity of alumni and friends, the UND Alumni Association & Foundation had a **record-breaking fundraising year** with \$100.2 million raised in FY2024. The previous all-time record of \$80.1 million that was raised in FY2020.
- In FY2024, UND had 8,804 donors, including 1,786 first-time donors, make 12,753 fundraising commitments bringing UND's total
 endowment to a record value of \$422.1 million. A total of 104 new endowments were created.
- The Gorecki Alumni Center serves as a "front door" to the University, not only for alumni but also new students and their parents.
 Featuring numerous exhibits and a large gathering space, it is home to the UND Alumni Association & Foundation and the Office of University Admissions. In 2012, the building was the first in North Dakota to achieve "Platinum" Leadership in Energy & Environmental Design certification from the U.S. Green Building Council. Its construction was made possible by a major gift from Ben and Dorothy Gorecki of Milaca, Minn.
- According to the latest graduation survey, nearly 94% of our newest alumni would recommend UND to others. Some of UND's most
 notable alumni include a NASA astronaut (Karen Nyberg), the president of the Minnesota Twins (Dave St. Peter), and the winningest coach
 in NBA history (Phil Jackson).

New Campus Projects

Few times in history has the University experienced such expansive, simultaneous, and exciting growth.

- UND's \$80 million Memorial Union a home away from home for students — opened in August 2021. Students voted to fund the project through student fees. Project architects were recognized with a 2022 Association of College Unions International Facility Design Award.
- In 2022 the new Nistler College of Business & Public Administration opened. Fundraising for the \$70 million building was spurred by a generous lead gift of \$20 million from UND alum and donor, Werner and Colleen Nistler. Matching gifts from the state of North Dakota, more than 102 donors and friends, as well as a \$1.3 million capstone installment from the City of Grand Forks paved the way for this historical project.
- UND graduate students also are enjoying a new space to call their own on campus — the Gershman Graduate Center.
 The renovated Center was made possible by the generosity of Hal and Kathleen Gershman and opened fall 2021.
- Our Chester Fritz Library has undergone major renovations with improved building entrances, technology, and study spaces in 2021.
- To significantly improve the on-campus living experience for students, UND recently renovated Brannon Residence Hall and built two new McVey and West Residence Halls in fall 2023.
- Upgrades to the University Avenue corridor aim to improve pedestrian flow and increase safety with new lighting, landscaping, controlled crossings, and raised medians.
- Renovations of two historical buildings, Carnegie Hall and Merrifield Hall, were completed in early 2025 to bring modern technology, accessibility, and gathering spaces into a new era.



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Economic Impact

As the chief opportunity engine for North Dakota and North Dakotans, the University of North Dakota is the state's most comprehensive, research-intensive university and the primary center for professional education and training. It is one of approximately 55 public universities in the nation with accredited professional schools of both law and medicine. According to the 2023 North Dakota University System (NDUS) Economic Impact Report, UND's economic impact on the state and region is \$1.48 billion. Levels of business activity resulting from UND expenditures and student spending supported 9,656 direct and secondary jobs in FY2021. Moreover, UND's in-state and student expenditures, and subsequent secondary business activity was estimated to generate \$13.7 million in state and local tax collections.

UND also exerts an economic impact through its students and alumni. Seventy-nine percent of family medicine physicians practicing in North Dakota either graduated from the UND School of Medicine & Health Sciences or completed an in-state residency.* Additionally, UND has educated a significant number of the engineers and oil and gas experts working in the energy industry that is so critical to the state's economic health.

The Division of Research & Economic Development works closely with the city of Grand Forks, the Grand Forks Region Economic Development Corporation, The Chamber of Grand Forks and East Grand Forks, the Red River Regional Planning Council, and other economic development entities. The EDC staff includes an employee with specific responsibility for business development in the UAS sector, which complements a strong UAS program at the University.

*UND School of Medicine & Health Sciences' Vital Signs 2023 report

The Budget Model

UND's Model for Incentive-Based Resource Allocation (MIRA) is a transparent and decentralized approach to budgeting that promotes outcomes valued by the University community. Instead of an incremental budget based on the budget from the previous year, MIRA establishes budgeting based on need, growth, and the promise of development. Guiding principles ensure the budget model:

- · Aligns with the University's mission.
- · Provides a clear link between resource allocation and strategic goals.
- · Creates incentives for promoting flexibility, efficiency, innovation, and entrepreneurship.
- · Promotes fiscal trust, responsibility, accountability, and transparency.
- · Balances economic reality with simplicity.

Under MIRA, college/school budgets are based on a formula that takes into consideration teaching and research activities, space, and other operational factors, and our values for a higher education institution. When applied to revenue distribution, cost assessment, and UND's values, the formula provides transparency in the budgeting process. Successful implementation of MIRA also facilitates funds set aside for the purpose of strategic investments, such as research, new program development, and school initiatives.





The Greater Grand Forks area (Grand Forks, its sister city of East Grand Forks, Minn., and nearby Grand Forks Air Force Base) and UND are well connected. In fact, our relationship is award winning. UND won the Larry Abernathy Award from the International Town & Gown Association two years in a row and the American Council on Education's / Fidelity Investments Award for Institutional Transformation in 2022. Together, we have a clear desire to collaborate for the betterment of the campus and community. Many cite the people as their favorite thing about the college town, but there's plenty to see and do. It's a safe and friendly community that's as passionate about UND as its students are.

With grassland prairies to the west and Minnesota lakes and forests to the east, Grand Forks has been ranked as one of the most livable cities in the country. Short commutes, a great public school system, a new state-of-the-art hospital, low crime, ample parks and theaters, and a cost of living almost 10% below that found in the average American city are some of Grand Forks' advantages. Grand Forks consistently ranks high in comparative surveys for business, education, quality of life, and community safety, making it an excellent choice for families and professionals alike.

- No. 1 Place to Live in North Dakota Money
- Top 5 Best Small College Towns Preply
- Best College Town in North Dakota Far & Wide
- Top 20 Most Charming Cities in the Midwest TRAVELMAG
- The Best College Town in North Dakota WorldAtlas
- Top 100 Best Cities to Live in the USA Liveability (2022)

Way Cooler Than You Think

Greater Grand Forks offers plenty of outdoor recreation, restaurants, nightlife, and shopping opportunities. A wide variety of arts organizations, symphony orchestra, galleries, museums, and exceptional athletic facilities ensure a vibrant cultural and sporting community.

Grand Forks hosts many fun activities year-round. ArtsFest, an outdoor festival held every June, draws about 30,000 people to view art, listen to live music, play games, and enjoy the summer weather. Each fall, the community comes together for Potato Bowl week. Activities include the UND Potato Bowl game and the French Fry Feed, where more than 2.5 tons of french fries were served in University Park, setting a new world record in 2015.

The city-owned Alerus Center, home of the UND football team, hosts a variety of major events, including conventions, conferences, and big-name concerts. Along with the Chester Fritz Performing Arts Center, located on UND's campus, and the Ralph Engelstad Arena, Grand Forks has hosted some of the biggest names in music — among them, Elton John, Cher, Chris Stapleton, Luke Bryan, Carrie Underwood, Luke Combs, Metallica, and Aerosmith.

The Greenway along the Red River offers 2,200 acres of open, natural settings for four-season recreation. Parks, bike trails, golf courses, tennis, and pickleball courts, and swimming pools provide summer recreation, while favorite winter activities and sports include cross country skiing, sledding, snowmobiling, skating, and ice hockey. State and national parks and picturesque lakes are found throughout the region, providing excellent hunting and fishing. Plus, Grand Forks is near major metropolitan areas—just under five hours from Minneapolis/St. Paul and about two hours from Winnipeg, Manitoba.







Check out visitgrandforks.com and grandforksiscooler.com to see why Greater Grand Forks is simply grand.



With a growing population of more than 796,000, North Dakota's primary economic engines have traditionally been energy and agriculture. Innovative extraction of oil and natural gas production, bolstered by UND research, made North Dakota the third-leading energy producer in the nation and led to establishment of the Legacy Fund — a savings account for the people of North Dakota worth billions.

In addition to oil, there are also significant lignite coal reserves beneath the western counties, and these are actively mined and turned into electricity at the power plants that dot the shoreline of Lake Sakakawea. The state also contributes to energy production with ethanol, wind, hydro-power, and synthetic fuels. UND's Energy & Environmental Research Center (EERC) and College of Engineering & Mines contribute significantly to the development of the state's energy industry through research, services, and the education of skilled professionals. With its expertise in clean-coal technologies, carbon-capture methods, enhanced oil recovery, and the commercialization of rare-earth minerals, UND is an important player in the nation's energy future.

UND also is helping to diversify North Dakota's economy and enhance national security at the same time through its pioneering efforts in unmanned aircraft and other autonomous systems as well as collaborations with the Federal Aviation Administration, Department of Homeland Security, Department of Defense, and NASA.

North Dakota ranks first in the nation in the production of a number of agricultural products, including spring wheat, durum, beans, canola, flaxseed, and honey. Manufacturing industries have grown, especially in support of food processing and farm equipment. Additionally, unmanned aerial systems business has become, perhaps, the fastest-growing industry with considerable investments in private-public partnerships.

Tourism is North Dakota's third-ranking source of revenue, behind agriculture and energy production. The top tourist destination is the historic town of Medora, which also will be the future home of the Theodore Roosevelt Presidential Library. The state is known far and wide for its waterfowl, grouse, pheasant, and deer hunting opportunities, as well as its popular fishing destinations sporting an abundance of walleye and northern pike. North Dakota has 20 state parks and recreation areas, and other points of interest include the International Peace Garden near Dunseith, Fort Union Trading Post National Historic Site near Williston, Knife River Indian Villages National Historic Site in Stanton, the State Capitol in Bismarck, the Badlands, Theodore Roosevelt National Park, and Fort Abraham Lincoln State Park.

Government

The state is governed by its 1889 constitution, and the Legislature consists of 47 senators and 94 representatives. Gov. Kelly Armstrong succeeded Doug Burgum in 2024. North Dakota is represented in Congress by U.S. Sens. John Hoeven and Kevin Cramer and Rep. Julie Fedorchak. The state has three electoral votes.

North Dakota's Success Indicators

- According to U.S. News & World Report's 2024 Best States Ranking, North Dakota received high rankings for Infastructure (No. 1),
 Natural Environment (No. 12), Fiscal Stability (No. 2), and Opportunity (No. 6) as well as other factors for an overall ranking of No. 15
 in terms of how well the state performs for its citizens.
- North Dakota continues to have one of the nation's lowest unemployment rates, ranking second in the nation as of January 2025.
 - U.S. Bureau of Labor Statistics
- North Dakota ranks No. 5 in the nation for finding a job. WalletHub
- North Dakota ranks No. 3 in the nation for having the "Happiest Workforces." Entrepreneur
- North Dakota was ranked No. 3 in the nation for the "Best State for Families" for factors such as socio-economics, education
 and child care, and health and safety. WalletHub, 2025





UNIVERSITY OF NORTH DAKOTA

Mission:

To provide exceptional educational experiences that enrich the lives of North Dakotans and the global community through excellence in teaching, innovative research, and meaningful engagement.

Vision:

To inspire a sense of wonder, a love of discovery, and a commitment to serve.