Priorities of the VPAA/Provost Office for 2016-2017
Forum Update: November 7, 2016

Thomas M. DiLorenzo
Provost and VP for Academic Affairs
SP/President’s Message

- Vision: Premier Flagship University in the Northern Plains
- Purpose: Chief Opportunity Engine for North Dakota and North Dakotans
- One UND
Current (draft) Strategic Initiatives

• **Diversity** (Creating a welcoming and inclusive environment)
• **Teaching** (Implementing best & next practices in teaching & learning)
• **Liberal Arts** (Providing a strong liberal arts foundation)
• **Scholarship** (Achieving national excellence in research, scholarly, & creative activity)
• **Collaboration** (Breaking down silos to achieve one UND)
• **Community** (Fostering greater engagement & connection with the community & the world)
• **Recruitment** (Recruitment & admissions to achieve a diverse & high quality student body)
• **Success** (Retaining, graduating & successful placement/employment)
Academic Affairs Priorities
(Update from FY 16)

• Implementing the new budget model (MIRA)
Implementing the new budget model (MIRA)

- Interim Space Management Policy and Procedure is in place. Feedback is welcome.
- Deans’ Working Group
  - Deans continue to meet and discuss items related to the MIRA implementation
- Support Unit Allocation Committee developed the FY18 request process and Support Units will be presenting through November with recommendations to the Executive Budget Committee (EBC) by December.
Implementing the new budget model (MIRA)

- Budget 103 (Understanding the MIRA Decision Making Process) has been presented to the Senate Budget, Restructuring and Reallocation Committee. Edits are being made with the hope to do unit presentations during Fall and Spring.
- Fall meetings are being held with all Primary Units to discuss their FY18 planning strategies.
- Most Primary Units have received the first round of Planning & Budgeting Cloud Service (PBCS) training with more training to come.
- Progress continues to be made in developing tools for units to use in their planning and budgeting process.
Academic Affairs Priorities
(Update from FY 16)

- Implementing the new budget model (MIRA)
- Continuation of PTE work
Promotion, Tenure, and Evaluation Working Group
Goal: Support Faculty and Academic Quality

- **Background**
  Formed at request of president, provost, university senate, deans
  Representatives from all eight colleges/schools
  Charged with developing clear, consistent, fair PTE policies & procedures informed by quality, best practices, peer & aspirant institutions, UND- and discipline-specific information

- **Deliverables (in process, on track)**
  Envisioning draft recommendations for revised *Faculty Handbook* sections on PTE
  Much work is clarification and logical reorganization of existing provisions, along with enhancing process/procedures & substantive standards
  Alignment with departmental Essential Elements guidelines

- **Plan for academic year (in process, on track)**
  Complete working draft of *Faculty Handbook* sections
  Campus outreach via insight sessions, webpage updates, and visits to colleges & departments
  Align with and inform strategic planning process

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Emily Cherry, Theatre Arts
Diane Darland, Biology
Will Gosnold, Geology
Gwen Halaas, Medicine & Health Sciences

Birgit Hans, American Indian Studies
Margaret Healy, Educational Leadership
Darlene Hanson, Nursing
Sima Noghanian, Electrical Engineering

Steve Light, Political Science & AVPAA (co-chair)
Mike Poellot, Atmospheric Sciences
Kathryn Rand, Law
Debbie Storrs, Arts & Sciences

Chih Ming Tan, Economics
Sean Valentine, Management
Anne Walker, Teaching & Learning
Ryan Zerr, Mathematics (co-chair)
Academic Affairs Priorities
(Update from FY 16)

• Implementing the new budget model (MIRA)
• Continuation of PTE work
• Research and Graduate Studies
Research and Economic Development

• FY 16 Sponsored Programs Funding second highest in UND history at $118M. Highest in the post-earmark era.
• FY16 saw 1.7M internal funding distributed through a competitive processes.
• Reorganized the Division of Research and Economic Development.
• New priorities include:
  • Research Development: Providing faculty with information about funding and collaboration; internal seed funding; connections with federal agencies.
  • Electronic Research Administration. Contract executed with Novelution and work begun to create a web-based proposal and grant portal for faculty and administrators, streamlining proposal submission and award management. IRB and IACUC modules also will be developed.
  • Corporate Engagement. New position to be recruited to focus on UAS corporate engagement. Energy, medical and other opportunities to be developed. Industrial partnerships will generate more research funding and outlets for Intellectual Property
  • Research Communications. New communications function focused solely on research and scholarship and telling our stories to the media.
School of Graduate Studies

- Graduate School moved to Twamley Hall. ‘Front office’ is Room 105; ‘Back office’ in room 205.
- Addressed graduate student concerns (particularly international students) about access and affordability of health care in the wake of changes due to the Affordable Care Act.
- Addressed GA concerns about stipends by increasing half time GA’s by $1,000 and quarter time GA’s by $500.
- Strategic plan for marketing, communications and recruitment to be delivered by end of November.
- Graduate Advocates group (7 faculty who are calling themselves ‘Gradvocates’) convened to help improve the graduate student experience, promote graduate education and provide more professional development opportunities for students.
- Re-convened Meet Graduate Directors to solicit input on improving recruiting and admissions processes.
- Reviewed all workflow in Graduate School. Implemented changes to decrease number of transactions for specific tasks. Adding functionality to new Grad Stats database to eliminate paper forms and provide access to the database for faculty, graduate students and graduate directors.
Academic Affairs Priorities
(Update from FY 16)

• Implementing the new budget model (MIRA)
• Continuation of PTE work
• Research and Graduate Studies
• Hires completed in the Spring semester/summer
  • Honors Director (Amanda Boyd)
  • Registrar (Scott Correll)
  • Shannon Rogers Mikula
Examples of SBHE/Chancellor Priorities
(Update from FY 16)

• Master Planning Process
Master Planning Update

• UND’s draft submission of the Master Planning document (to the NDUS System Office) was sent on April 15.
• The Associate Vice President of Facilities position will be filled soon.
• When AVP is on board, we will begin the next round of campus planning.
Examples of SBHE/Chancellor Priorities
(Update from FY 16)

• Master Planning Process
• Open Educational Resources (OER)
Last year, 2 NDUS grants were secured, as follows:

1) to work with 4-5 faculty to develop OER materials for course adaptation for Fall 2016, and
2) to create an Open Access edition of *History of North Dakota* including digital and interactive features with new accompanying text.

As well, funding was secured from the Office of Extended Learning and the College of Arts & Sciences ($6000 each) and the Office of the Provost (approx. $4000), to allow for additional course adaptation.

Over the summer, adaptations were done for Calculus I & 2, and work was begun on Calculus III. Adaptations were also done for introductory courses in Psychology, Sociology, Political Science, & Aviation Meteorology.
Open Education Resources (OER)

We saved students between $1M-$1.6M in 1 year! A video was created & shown to the SBHE. It’s posted on the Academic Affairs website. The Working Group on OER designed curriculum training that was offered over the summer.

This year, the following initiatives have been undertaken:
1) The Working Group on OER has submitted 7 grants to NDUS; we’re awaiting news.
The Working Group on OER arranged a statewide Open Educational Resources Summit. Over 100 people from all over ND attended. A survey has been sent to obtain feedback.

The Robinson book (*History of North Dakota*) is progressing well, and some parts were shown at the Summit; it will be completed before deadline, and on or under budget.

The Working Group on OER is continuing to meet, and will be determining next steps; a smaller event is being considered for Spring 2017.
Examples of SBHE/Chancellor Priorities
(Update from FY 16)

• Master Planning Process
• Open Educational Resources (OER)
• Student Success Initiatives: Strategic Enrollment Management
Committee has been set up for 16-17 including members from all colleges/schools

Focus will be placed on identifying recruitment strategies/goals as well as retention initiative implementation for undergraduate and graduate programs.

Starfish Progress
- Academic Advising
- Tenant Administrators
- Early Alert and Midterm Deficiency Progress Surveys
- Success Plans
- Retention Initiatives
Examples of SBHE/Chancellor Priorities
(Update from FY 16)

• Master Planning Process
• Open Educational Resources (OER)
• Student Success Initiatives: Strategic Enrollment Management
• Nexus ND
  • Cybersecurity
  • UAS
  • High Performance Computing
Academic Affairs Priorities
(New for FY 17)

• Diversity Advisory Council
Diversity Advisory Council

Sabrina Balgamwalla, Assistant Professor of Law
Stacey Borboa Peterson, Director of Multicultural Student Services
Lee Edward Brockington, Student in School of Law and President of UND’s Black Law Student Association
Samantha Chairez, Student in Biology Department and Treasurer of UND’s Organization of Latino Americans
Connie Frazier, Executive Director of Housing/Dining
Jonathan Holth, Owner of Toasted Frog restaurant
Sara Kaiser, Coordinator of Student Organizations & Activities
Krista Lynn Minnotte, Professor of Sociology
Sandra Mitchell (Chair), Associate Vice President for Diversity & Inclusion
Linda Neuerburg, Assistant Director of American Indian Student Services
Carolyn “Casey” Ozaki, Associate Professor of Teaching & Learning
Brian Urlacher, Associate Professor of Political Science & Public Administration
Ryan Zerr, Director of Essential Studies and Professor of Mathematics
Diversity Advisory Council’s Charge

1. Complete inventories of existing campus diversity and inclusion practices and programs with a specific focus on essential studies that qualify under the diversity requirement
2. Identify best practices to enhance our understanding of diversity and inclusion in the higher education setting
3. Based on our current programs/practices and identified practices, provide the President a list of recommendations for our campus
To date, the group has had two face-to-face meetings. Collaboration and continued discussion is being done through Blackboard.

The Council has divided into the following working groups:

- Curriculum. This group will provide an inventory of academic courses that are diversity-focused including those listed in Essential Studies.
- Co-Curricular. This group will provide an inventory of non-academic programs and services related to diversity.
- Best Practices. This group will examine best practices in a variety of areas from several different institutions.
Academic Affairs Priorities

(New for FY 17)

• Diversity Advisory Council
• Marketing and Creative Services
Marketing and Creative Services

- Aggressive Recruitment Activities including Digital Advertising
- RFP on Responsive/Mobile Friendly Website
- Creation of 40+ Landing Pages by End of 2016
- Branding Activities
- Creation of Marketing Council
Academic Affairs Priorities

(New for FY 17)

- Diversity Advisory Council
- Marketing and Creative Services
- Other Activities
Other Academic Affairs Priorities

• Continued work on Communications: UND Today
• Library Enhancements
• Research Enhancements
• Registrar Activities (e.g., College Scheduler)
• Honors Program Planning
• Building Planning/Moves/Enhancements
• Preparation for the Legislative Session
• Center for Teaching Excellence
• Budget Planning